State Approaches to Addressing Population Health Through Accountable Health Models

Presentation for the CDC Office of the Associate Director for Policy (OADP) and Office for State, Tribal, Local, and Territorial Support (OSTLTS)

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### About NASHP

- **Uniquely non-partisan, non-membership organization:** “the UN of state health policy”
- **Led by Academy of diverse cross-agency state officials**
- **Organizational expertise in:**
  - State health policy, including Medicaid, public health, and CHIP
  - Cross-agency partnership
  - Cross-sector state innovation and reform
- **NASHP core functions:**
  - Convene state health policy leaders
  - Identify solutions
  - Disseminate innovations
What Are Accountable Health Structures?

- Accountable health structures are community-based entities that invest in, or are accountable for, population health improvement.
- They are often built into health system transformation efforts and provide a strategic framework for states seeking to integrate health-related social needs into their health systems.

https://nashp.org/states-develop-new-approaches-to-improve-population-health-through-accountable-health-models/
<table>
<thead>
<tr>
<th>State</th>
<th>Name of Initiative</th>
<th>Lead Agencies</th>
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<tbody>
<tr>
<td>California</td>
<td>California Accountable Communities for Health Initiative (CACHI)</td>
<td>Partner collaboration of private foundations, including The California Endowment, Blue Shield of California Foundation, Kaiser Permanente, Sierra Health Foundation, Community Partners, Public Health Institute, and California Health and Human Services</td>
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<tr>
<td>Colorado</td>
<td>Accountable Care Collaborative</td>
<td>Colorado Department of Health Care Policy and Financing</td>
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<td>Connecticut</td>
<td>Health Enhancement Communities</td>
<td>Connecticut Department of Public Health in collaboration with the SIM Program Management Office and the state Medicaid agency</td>
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<tr>
<td>Delaware</td>
<td>Healthy Neighborhoods</td>
<td>Delaware Center for Health Innovation and the Delaware Health Care Commission (HCC)</td>
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<tr>
<td>Massachusetts</td>
<td>Accountable Care Organizations (ACOs)</td>
<td>MassHealth</td>
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<tr>
<td>Michigan</td>
<td>Community Health Innovation Region (CHIR)</td>
<td>Michigan Department of Health and Human Services</td>
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</tbody>
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| Minnesota    | Accountable Communities for Health (ACHs)              | • Minnesota Department of Health  
• Minnesota Department of Human Services                                                                                                          |
| New York     | Performing Provider Systems (PPS)                      | New York State Department of Health                                                                                                             |
| Oregon       | Coordinated Care Organizations (CCOs)                  | Oregon Health Authority                                                                                                                        |
| Rhode Island | Accountable Entities (AEs)                             | Rhode Island Executive Office of Health and Human Services                                                                                      |
|              | Health Equity Zones (HEZs)                             | Rhode Island Department of Health                                                                                                               |
| Vermont      | Accountable Communities for Health (ACHs)              | • Vermont Department of Health  
• Vermont Health Care Innovation Project Team (SIM)                                                                                                |
| Washington   | Accountable Communities of Health (ACHs)               | Washington State Health Care Authority in coordination with the Washington State Department of Health and Washington State Department of Social and Health Services |
Continuum of Accountable Health Models

Care Delivery  Community Intervention
The 3 Buckets of Prevention

1. Traditional Clinical Prevention
   - Increase the use of evidence-based services

2. Innovative Clinical Prevention
   - Provide services outside the clinical setting

3. Total Population or Community-Wide Prevention
   - Implement interventions that reach whole populations

Source: [https://www.cdc.gov/pcd/issues/2017/17_0017.htm](https://www.cdc.gov/pcd/issues/2017/17_0017.htm)
Policy Levers Supporting Accountable Health Structures

- **Section 1115 demonstration waivers**
  - Health-related services: MA, OR
  - Incentive payments, such as Delivery System Reform Incentive Payment (DSRIP): MA, NY, RI, WA

- **Medicaid contracts**: OR

- **Other value-based payment**: NY

- **State Innovation Model (SIM)**: all 12 states
Performance Measurement and Return on Investment

- Identifying multi-sector approaches and measures that address root causes of health: CA, MI
- Evaluating value of accountable health structures in addition to interventions: DE, OR
- Using measurement and incentive strategies to raise the bar for population health performance: OR, RI, WA
- Advancing population health efforts despite challenges in demonstrating ROI
Sustainability

- Leverage Medicaid waiver authority and managed care contracting
- Align public health funding streams to address state health priorities: RI, OR
- Bolster resilience through braiding and blending funding
- Build private-sector support for state health goals: CA, CT, DE, RI
Implications for CDC

- Role of health departments
- Connections with CDC initiatives
Next Steps

- Accountable health models workgroup
  - Goal: to provide an opportunity for state policymakers to share strategies and resources, and identify common challenges that could be addressed through technical assistance.
Questions?

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States Develop New Approaches to Improve Population Health Through Accountable Health Models

By Amy Clary, Tina Kartika and Jill Rosenthal | January 12th, 2018

Related Resources
To read NASHP’s in-depth reports on accountable communities for health that explore initiatives in states including California, Minnesota, Vermont, and Washington, please visit:

- State Approaches to Addressing Population Health Through Accountable Health Models
- States Share Innovative Approaches to Improve Population Health through Accountable Health Models
- State Levers to Advance Accountable Communities for Health
- State Levers to Advance Accountable Communities for Health: California State Profile
- State Levers to Advance Accountable Communities for Health: Minnesota State Profile
- State Levers to Advance Accountable Communities for Health: Vermont State Profile
- State Levers to Advance Accountable Communities for Health: Washington State Profile
- Minnesota Accountable Community for Health Saves Money through Local Opioid Prevention Initiative
- Accountable Health Community Models: What’s the State Role?

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